

## Keynote

GMP & Validation – from disaster, via overkill, to common sense.

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# National GMP & Validation Forum

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# My thoughts

- Power in the GMP world, leaders and followers.
- When validation became an industry.
- Risk based - Response to an increasingly complex world OR cop out?
  - GMP for 21<sup>st</sup> Century.
  - Risk based thinking.
  - Impact and criticality.
  - Risk assessment and management.



# Power in the GMP world, leaders and followers

# The world powers in GMP

- PIC/S – Pharmaceutical Inspection Cooperation Scheme (GMP follows EU GMP)
- WHO (Own GMP based on EU GMP)
- EMA and European Commission
- Japan PMDA (Pharmaceutical and Medical Devices Agency) (Following PIC/S and joining)
- US FDA (PIC/S member but has own GMP (CFR))
- Chinese SFDA (Following WHO and PIC/S)

# The world powers in GMP – which order would you put them in??

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PIC/S – Pharmaceutical Inspection Cooperation Scheme (GMP follows EU GMP)
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# Why does US FDA have such a high profile?

- Protects the largest market for medicines.
- GMP core has always been (Federal) Law.
  - Failure to comply is a felony.
  - Individual accountability.
  - Requires specificity of non-compliance.
- Freedom of information largely responsible for the high profile:
  - Form 483s & warning letters published.
  - Sharing interpretation of the law and guidance increases penetration & strength!
  - Holds the inspectors to account publically = greater consistency (maybe!).



# When validation became an industry, and then matured

# Validation – essential, industry or sport?

- Remember where it all began ????
  - Dead patients from non-sterile terminally sterilised LVPs.
  - Autoclave performance, cycle definition and cycle evidence.
- Like many regulatory initiatives (safety & quality), they emerge from a disaster.



# The roots of validation as we know it!

- It all began in the 1971.
- From sterility disasters
  - 1971 - 7 deaths in USA.
  - 1972 (7<sup>th</sup> March, products manufactured in 1971) - 5 deaths at Devonport Hospital, UK.
- Originally sterilisation based.
- Then evolved into all Product, Process and Facility matters + even personnel.

# Devonport

## 'Life or death' Ministry warning HOSPITAL DRUG ALERT AS 5 DIE

### Race to find 500 drip-feed bottles

DAILY TELEGRAPH REPORTERS

A "LIFE or death" hunt for 500 bottles of dextrose drip-feed solution was ordered last night by the Department of Health as emergency inquiries began into the recent deaths of five patients at Devonport hospital, Plymouth.

The patients had all been given the solution manufactured by Evans Medical Ltd., of Speke, Liverpool. In a joint statement the firm and the Department of Health said a batch of the solution may have been contaminated.

About 660 bottles of the suspect solution were distributed in May—and only 156 have been traced so far. A Health Department spokesman said: "This is a matter of life and death."

"We have moved as fast as possible to issue the widest possible warnings about the danger of this batch of solution to the national interest."

"The solution was used even at the Devonport hospital on patients who have just had operations."

#### Mixed delivery

The Department of Health says bottles of the solution are normally distributed in boxes of twelve and it is possible that a warehouseman making up deliveries could have mixed bottles from the contaminated batch with bottles from unaffected batches.

As experts at the Devonport Hospital, Plymouth, began their inquiry into the five deaths last night, a South Western Regional Hospital Board spokesman said the patients had "one common denominator". Each had been given an infusion of the 5 per cent. dextrose solution manufactured by

Evans Medical Ltd. But there was nothing to say these people did not die from other causes, he added.

Two other patients in Devonport hospital are believed to be suffering from the effects of an infusion with the dextrose. One is understood to be seriously ill.

The other two were men and their names would not have been disclosed.

When the inquiry opened yesterday at Plymouth, Dr C. Hunt, consultant pathologist, said he could give no cause for her death.

He told the coroner: "Information was given to me that the batch of infusion fluid supplied to the hospital was dangerously contaminated."

Asked why Mrs Myatt died, Dr Hunt replied: "It possibly was due as a result of being given some of that fluid."

He added that the fluid was a proprietary brand supplied to many hospitals.

The coroner, Mr W. E. J. Major, was told that Mrs Myatt went into the hospital on February 25 and died on March 4.

Dr Hunt said that death was due to collapse following an operation for thrombosis in an artery in the left leg. The dextrose solution fed to Mrs Myatt was suspected by one of the doctors at the hospital and he asked for it to be examined.

#### Difficult to recognise

In answer to questions from the coroner, Dr Hunt agreed that if any other patients died as a result of the contaminated solution, their bodies would have been disposed of by now.

The condition would be very difficult to recognise, and death would have been accounted for by natural causes. The inquest on Mrs Myatt was adjourned.

Later, announcing the hospital inquiry, Mr Major said the five deaths had been comparatively recent. The bodies had either been buried or cremated.

"It must bear in mind—as Dr Hunt said at the inquest—that it is quite possible the persons who may have had an injection of this stuff may have been so seriously ill that they would have died anyway."

"As Dr Hunt again told me, they would not have had this injection unless they had been seriously ill."

Mr Eric Sewell, spokesman for the South West Regional Hospital Board, said last night: "It is possible that other patients may have been using this solution."

He said he had been alerted to the existence of a number of bottles of people who had been given the solution.

Asked if people who had been given an infusion from the suspect solution had now left hospital were considered to be at any risk, Mr Sewell said: "This is what any inquiries are all about."

"If the alert detective work carried out at Devonport hospital is followed in the same way, the answer might not take too long to find—one way or another."

Dr Denis Cahal, senior principal medical officer at the Department of Health, said on television last night that the distribution of the faulty solution was "just a human error—one of those accidents which sometimes occur."

Dr Cahal said that it would be about two days before all the bottles of batch D 1192/C were located. Most of them were believed to be in south-west England.

#### Joint statement

The joint statement issued last night by the Department of Health and the dextrose manufacturer, Evans Medical, said:

A sub-batch of 5 per cent. dextrose solution for intravenous feeding, manufactured by Evans Medical Ltd., of Speke, Liverpool, is suspected of being faulty.

The sub-batch number is D 1192/C and it was distributed in May, 1971. The manufacturers have taken all possible steps to ensure that any bottles remaining from this sub-batch, which originally consisted of approximately 660 bottles, be returned to them.

So far 156 bottles have been accounted for and an unknown number may have been used since the sub-batch was issued.

The Department of Health and Social Security ask all hospital pharmacists, wholesale pharmacists, doctors and any other people who have in their possession any 5 per cent. dextrose solution manufactured by Evans of Speke, to check their stocks immediately and to return any bearing the number D 1192/C to the manufacturers.

They should not use any of the preparations bearing this number in any circumstances.

#### Glaxo subsidiary

Evans Medical Ltd. was founded nearly 200 years ago and is now a Glaxo subsidiary.

It manufactures several hundred lines of standard drugs for hospitals and the pharmaceutical trade. Few of its products can be bought over the counter at a chemist's.

A spokesman said last night that 5 per cent. dextrose solution was purely restricted to hospital use and could not be bought at High Street chemists.

Devonport hospital said last night that it had received the warning from the Department of Health, but that it did not have any 5 per cent. dextrose in stock.

A spokesman at St. Thomas' said an immediate check was being made.

Cyanide Threat—P6

Root cause found at Evans Medical, part of Glaxo.

"The (Clothier) committee considers that too many people believe that sterilisation of fluids is easily achieved with simple plant operated by men of little skill under minimum supervision, a view of the task which is wrong in every respect."

# Hazard and operability study (HAZOP)

- ❑ Emerged from the ICI Company in 1977, after the Flixborough UK disaster.
- ❑ Primary key words
  - ❑ Flow; Temperature; Pressure Level; Separate (settle, filter, centrifuge);





## **Risk based – Cop out?**

# GMPs and guidance became more and more prescriptive from 1971 to 2000

- Sterilisation understanding
  - NCGs; dryness, superheat, 6log reduction of resistant spores.
  - Load definition; cycle development.
  - Process cycle evidence.
  - Qualification & Validation concepts developed.
- Validation becomes a profession:
  - VMP; IQ; OQ; PQ; PV.
  - Validation departments.
  - Outsourcing to experts and horsepower.

# Then Y2K hit us!

- Fear of catastrophic loss of control and information.
- Really consolidated the importance of IT system integrity.
  - Helped strengthen 'Computer Systems Validation' as a discipline.
  - Whole departments formed.
  - Thousands of experts emerge.

# We survived Y2K mostly intact – then what next?

- Early 2000's, industry started to challenge the value of all the effort. Was it well directed?
- Regulatory response, lead by US FDA was:
  - GMPs for the 21<sup>st</sup> Century.
  - Risk based GMP.
  - Not our (US FDA) problem, it was industry that got carried away!

# The solution was - Risk based thinking ???????

- We developed a whole raft of concepts:
  - Systems based approach (management & technical).
  - Impact (Direct, Indirect, No).
  - Use of structured and documented risk assessments.
    - FMEA becomes the favourite.
    - Severity, Frequency of occurrence, Ease of detection of adverse events.



# Consistent focus

- Sterile products
  - PNSU
  - Personnel primary contamination source
  - Aseptic processing dominates;
  - very few issues around terminal sterilization (we must have cracked that one!)
- BUT then.....
  - Rise of biologics and increasingly complex products, presentations, and manufacturing operations.

# What was/is Risk based thinking ???????

- Do we really mean risk based?
- When was the last time you identified and accepted/rejected a risk? What percentage of patients are affected?
- Actually its not about risk, its about prioritising our effort. What actually affect the "critical quality attributes" of the product.
- Risk based thinking - Yes/No; In/Out; Critical/Non-critical; High/Low impact/No-impact. In doubt, it goes into the IN bucket.

**In some jurisdictions the Risk Assessment process has become the requirement, more important than the output!**

# 2010 - We realised we swallow pills, not great mounds of paper (GMP)

- So we decided to get much smarter:
  - Cost reduction and efficiency is OK language for GMPers.
  - Product and process understanding. What really affects/ensures appropriate & consistent product quality.
    - CQAs and CPPs.
    - Product & Process 'Life cycle'
  - Technology comes to the rescue (at last??)
    - Reawakening of parametric release.
    - PAT
    - Real-time release (RTRT).
  - Verification:
    - Experts (SME).
    - On-going; Continuous & Continued.



**Our thinking continues to mature  
→2015 – Cross-contamination**

# New thinking driven by industry trends

- More potent & toxic products.
- Demise of the block-buster product:
  - Big bang facility, something in the past.
  - Adaptable manufacturing units.
  - Avoid too many dedicated facilities on a whim!
  - Personalized medicines.
- Time to market comes into focus:
  - Shortens project lead times.

# X-contamination control initiatives

- ISPE RiskMaPP.
- EU & PIC/S GMPs Ch 3 & 5 revision
  - Risk based on ADI/ADE (allowable daily intake).
  - Science and toxicology rules OK
  - Complex principles; a challenge for low margin generic world.
  - Rise of the toxicologist into the GMP world.
- Now we move into the phase of streamlining and rationalisation of the initiatives.
  - Screen product and processes.
  - Focus on the tricky critical stuff.



**Then back to some basics**  
**→2015/16 – Integrity**

# Integrity & Accountability

- Data integrity (hot topic 2015 & 6)
  - Technical
    - Records
    - IT systems
  - Cultural
    - Doctoring records.
- Counterfeiting
  - Fraudulent products.
  - Facilities.
- Virtual businesses
  - Challenge of multiple manufacturing sites
  - Virtual Locum QP/Authorised person





**And finally**  
**What next ????????**

# What next ?

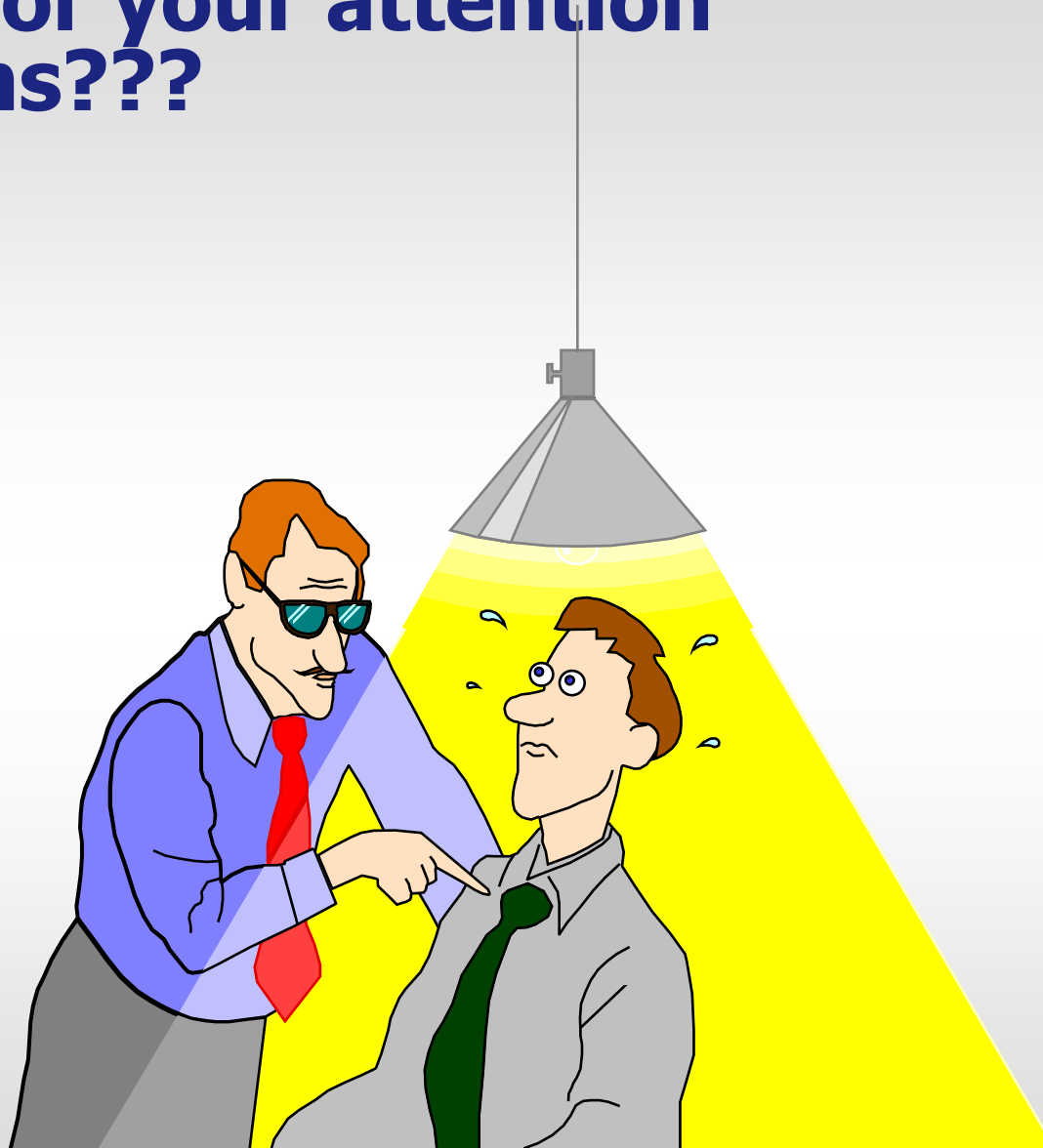
- ✓ Exploiting and maintaining technology.
  - ✓ The fitness for purpose of the engineering team.
    - ✓ Knowledge; Employment; Responsibility; Reward.
  - ✓ Performance and reliability of systems:
    - ✓ Efficiency.
    - ✓ Availability = Uptime. Mean time between failures.
    - ✓ Vendor dependence & assurance.
  - ✓ Upgrading and improvement.
    - ✓ Exploit proven available technology.
    - ✓ Don't let assets get out of date.

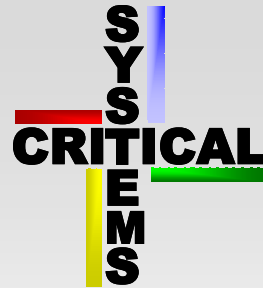
# What next ?

- ✓ **Production engineering:**
  - ✓ Next stage from QbD.
  - ✓ Design with production efficiency and robustness in mind.
  - ✓ Machine reliability.
- ✓ **New or rediscovered technologies:**
  - ✓ In the world of isolators and closed RABS, the challenges of fragile hydrogen peroxide vapour (HPV) continue – fragile process, lengthy to qualify and validate effective cycles.
  - ✓ Now  $\text{ClO}_2$  and  $\text{NO}_2$  systems are being developed and promoted.
  - ✓ One  $\text{NO}_2$  system, called 'Noxiliser' has just received US FDA 510k clearance for medical device sterilisation.
- ✓ **Exploitation of rapid and instantaneous micro methods.**

# Thanks for your attention

## Questions???





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